



## Schedule

### **SUNDAY, MAY 23, 2021**

1:00 – 6:00 p.m.                      **NCA Golf Tournament**

This exclusive golf outing at the stellar Card Sound Golf Club - a private golf club and course within the Ocean Reef Club - will feature lunch, beverages, carts, and Tempo Walk hands-free caddies sponsored by Club Car. (The number of Tempo Walk robotic caddies is limited to the first eight (8) registrants requesting them. Please contact John C. Good at [good@nationalclub.org](mailto:good@nationalclub.org) to reserve.)

6:30 – 9:00 p.m.                      **VIP Reception and Dinner**  
Key Largo Anglers Club

### **MONDAY, MAY 24, 2021**

7:00 a.m.                                **Breakfast and Exhibitor Showcase**

7:00 – 8:00 a.m.                      **Club Governance Symposium Breakfast**

8:00 a.m.                                **Conference Welcome**

8:15 – 8:45 a.m.                      **Educational Session #1**

8:45 – 9:30 a.m.                      **Educational Session #2**

9:30 – 10:00 a.m.                    **Exhibitor Showcase**

10:00 – 12:15 p.m.                  **Club Governance Symposium (Concurrent Breakout)**

The Club Governance Symposium will cover a broad range of topics relevant to club board members including general manager engagement, retention and compensation, empowering operational management, best practices to achieve organizational goals, involving members in strategic planning, developing future board members and practical application of committees in defining club programs and policies. The panel will include experts in club governance featuring Moderator **Henry DeLozier**, Principal, Global Golf Advisors.

10:00 – 10:45 a.m.            **Educational Session #3**

10:45 – 11:30 a.m.        **Educational Session #4**

11:15 – 12:15 p.m.        **Excellence in Club Management Panel**

Recipients of the 2020 Excellence in Club Management Awards will discuss the Private Club Industry and keys to success from their respective clubs. The Excellence in Club Management Awards recognize private club general managers and chief operating officers who have exhibited outstanding skills in managing their club. It is co-sponsored by McMahon Group, Club & Resort Business Magazine and the National Club Association. Moderated by **Frank Vain**, President and **Christian W. Coulter CCM, ECM**, Vice President for club Consulting, McMahon Group.

**Winners TBA**

12:15 – 1:15 p.m.            **Lunch**

12:30 – 5:30 p.m.        Optional Event: **Blue Water Fishing Tournament**

This four-hour excursion will test your fishing skills for blue-water big-gamefish species. Registration fee includes 6-passenger boat and crew, fuel surcharges, licenses, fishing tackle, instruction and coaching, weigh-in, and beverages.

1:15 – 2:00 p.m.            **Educational Session #5**

2:30 – 5:30 p.m.        Optional Events:  
**Snorkeling the John Pennekamp Ocean Reef State Park (Scuba for certified divers)**

Divers from around the world visit John Pennekamp Coral Reef State Park to explore the living coral reefs of the Florida Keys and experience diving amidst the area's natural wildlife habitat. Registration fee includes equipment, instruction, transportation, guide, and beverages.

For SCUBA:

Proof of SCUBA certification necessary. Minimum Required Equipment:

- BCD
- regulator with alternate air source and SPG
- weights
- mask, fins
- bottom timer (computer required for Deep Dives)
- surface marker or safety sausage (required for Deep Dives)

**Ocean Reef Club Tour**

6:00 – 6:45 p.m.

**ClubPAC Reception**

6:30 – 8:30 p.m.

**Chair's Reception**

Ocean Reef Club Fishing Village and Marina

## **TUESDAY, MAY 25, 2021**

7:00 a.m.

**Breakfast and Exhibitor Showcase**

7:45 – 8:00 a.m.

**Opening Remarks**

8 – 8:45 a.m.

**Educational Session #6**

8:45 – 9:30 a.m.

**Educational Session #7**

9:30 – 10:00 a.m.

**Exhibitor Showcase**

10:00 a.m.– 1:00 p.m.

Guest Event: **Ocean Reef Club Cooking Class**

In this interactive cooking class, the chef will lead you through the step-by-step preparation of a four course meal while you follow along and prepare, present and consume the meal you have made. The chef will share tips, facts, cooking techniques, and insights about the process of producing a delicious meal. Fee includes recipes, and a glass of wine or specialty cocktail.

10:00 – 10:45 a.m.

**Educational Session #8**

10:45 – 11:30 a.m.

**Educational Session #9**

11:30 – 12:00 p.m.

**Educational Session #10**

12:00 – 1:00 p.m.

**Lunch**

1:00 – 1:45 p.m.

**Educational Session #11**

1:45 – 2:30 p.m.

**Educational Session #12**

3:00 – 6:00 p.m.

Optional Events:

**Golf Cart Poker Run**

Haven't you ever wanted to combine your two true passions? Competition while driving in a golf cart and playing poker all at the same time! You will travel the Club property on golf carts hunting for the next location, when you arrive at each location. Perform a challenge or answer a trivia question to receive a poker card. After 8 locations your team is to come up with the best poker hand!

**Eco-Kayak Tour**

This laid-back paddle trip will take you through mangroves, past bird rookeries, and leave you speechless as you see clearly to the bottom of the sea floor. Includes equipment, "Introduction to Kayaking" class and tour guide.

**Key Largo Anglers Club Tour**

6:30 – 9:00 p.m.

**Oceanside Reception and Dinner**  
Buccaneer Island